Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

OND 140. 1545 0047
2022
Open to Public
Inspection

A I	For the	2022 calendar year, or tax year beginning and er	nding					
В	Check if applicable	DELAWARE ALLIANCE FOR NONPROFIT		D Employer identifie	cation number			
	Addres							
	Name change	Doing business as		22-27924	74			
	Initial return Final return/		oom/suite 012	E Telephone number				
	termin- ated			G Gross receipts \$ 1,010,496				
Г	Ameno			H(a) Is this a group re				
F	Application	F Name and address of principal officer: SHEILA BRAVO		for subordinates				
	pendin	g SAME AS C ABOVE		H(b) Are all subordinates in	—			
Τ.	Tax-exe	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or	527		list. See instructions			
	Websit			H(c) Group exemption				
		organization: X Corporation Trust Association Other	L Year		1 State of legal domicile: DE			
	art I	Summary	1=		. State of regal definitions,			
	1	Briefly describe the organization's mission or most significant activities: SEE SC	CHEDU	LE O				
Governance	'			-				
nan	2	Check this box if the organization discontinued its operations or disposed	d of more	than 25% of its net ass	ets			
Ver	3			3	15			
ဗိ	4	Number of independent voting members of the governing body (Part VI, line 1b)			15			
		Total number of individuals employed in calendar year 2022 (Part V, line 2a)			13			
ij	6	Total number of volunteers (estimate if necessary)			15			
Activities &	7a	Total unrelated business revenue from Part VIII, column (C), line 12			0.			
¥	b	Net unrelated business taxable income from Form 990-T, Part I, line 11			0.			
	<u> </u>			Prior Year	Current Year			
	8	Contributions and grants (Part VIII, line 1h)		1,316,321.	333,747.			
Jue	9	Program service revenue (Part VIII, line 2g)		685,501.	671,106.			
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		444.	5,310.			
Re	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	333.			
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,002,266.	1,010,496.			
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.			
	1	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.			
	45	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		760,994.	944,831.			
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.			
en	h.	Total fundraising expenses (Part IX, column (D), line 25) 54,502		• •				
ă	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		548,101.	601,082.			
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,309,095.	1,545,913.			
		Revenue less expenses. Subtract line 18 from line 12		693,171.	-535,417.			
a	3	Teveride 1688 experiees. Substact line 10 from line 12	Bed	ginning of Current Year	End of Year			
Net Assets or	20	Total assets (Part X, line 16)		1,228,411.	680,425.			
ASS	21	Total liabilities (Part X, line 26)		147,082.	134,513.			
Net	22	Net assets or fund balances. Subtract line 21 from line 20		1,081,329.	545,912.			
Pá	art II	Signature Block						
Und	er pena	lties of perjury, I declare that I have examined this return, including accompanying schedules a	ınd stateme	nts, and to the best of my	knowledge and belief, it is			
	-	t, and complete. Declaration of preparer (other than officer) is based on all information of which			interneuge and zener, it is			
	,	g and completely books and or property (contraction of the books) to see the animal or the books and the books are the books and the books are	p. opa. o.	line unit interneugei				
Sig	n	Signature of officer		Date				
Her		SHEILA BRAVO, PRESIDENT & CEO						
1101	Ĭ	Type or print name and title						
		Print/Type preparer's name Preparer's signature		Date Check	PTIN			
Paid	d l	JEFFREY A KOWALCZYK CPA		if self-employ	P01563311			
	parer	Firm's name BARBACANE, THORNTON & COMPANY LLP	<u> </u>		1-0229493			
	Only	Firm's address 503 CARR ROAD, SUITE 100		1 3 E.III				
	,	WILMINGTON, DE 19809		Phone no 30	2-478-8940			
May	v the IF	RS discuss this return with the preparer shown above? See instructions		11 110110 110.00	Yes No			
u	,				100 110			

Pai	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	AS THE LEADER OF THE NONPROFIT SECTOR, DANA'S MISSION IS TO	
	STRENGTHEN, ENHANCE, AND ADVANCE NONPROFITS AND THE SECTOR IN DE	LAWARE
	THROUGH ADVOCACY, TRAINING, CAPACITY BUILDING AND RESEARCH.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by ex-	penses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total exp	
	revenue, if any, for each program service reported.	
4a	600 042	647,106.
	STRENGTHENING NONPROFIT CAPACITY - SEE SCHEDULE O FOR DESCRIPTION	
	407 100	
4b	(Code:) (Expenses \$)
	ADVANCING THE NONPROFIT SECTOR - SEE SCHEDULE O FOR DESCRIPTION	
4c	(Code:) (Expenses \$ 178,604. including grants of \$) (Revenue \$	24,000.
	ENHANCING DANA MEMBERS - SEE SCHEDULE O FOR DESCRIPTION	,
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses 1,285,949.	
		Form 990 (2022)

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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	<u> </u>		
Ū	, , ,	8		x
9	Schedule D, Part III			
•	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
		9		x
10	If "Yes," complete Schedule D, Part IV	-		
10		10		x
44	or in quasi endowments? <i>If</i> "Yes," complete Schedule D, Part V	10		1
11				
_	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		х	
	Part VI	11a	- 25	_
D	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	441		x
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			x
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			x
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		<u> </u>
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			x
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		<u> </u>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	Х	
	Schedule D, Parts XI and XII	12a	Λ	_
D	Was the organization included in consolidated, independent audited financial statements for the tax year?	400		_v
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		<u> </u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	4 41.		x
45	or more? If "Yes," complete Schedule F, Parts I and IV	14b		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	4-		x
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	40		x
4-	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			_v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	4.0		_v
۵.	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

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Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			, v
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	04-		
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
2 5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	050		X
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u> </u>
ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	25b		X
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	230		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	20		
_,	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? ## The contributor is approached by the contributor is a contributor in the contributor is approached by the contributor is a contributor in the contributor in the contributor is a contributor in the contributor in the contributor is a contributor in the contributor i			
-	"Yes," complete Schedule L, Part IV	28a		x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	. 37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
Do	Note: All Form 990 filers are required to complete Schedule O **T V Statements Regarding Other IRS Filings and Tax Compliance	38	X	
Par				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	 T	
		٥	Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 2	0		
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	4		

	officer if deficidate of contains a response of flote to any life in this rare v						
					Yes	No	
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	20				
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0				
С	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming						
	(gambling) winnings to prize winners?						

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 13			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			,,
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	_		v
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	8		
9	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.			
а		9a		
b	Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b				
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			\ \ 77
	excess parachute payment(s) during the year?	15		X
46	If "Yes," see the instructions and file Form 4720, Schedule N.			v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
4-	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities	4-7		
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.	17		
	n res, complete runn 0003.			

Form 990 (2022)

ADVANCEMENT

22-2792474

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 15 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 15 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 Х 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 14 Х Did the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х The organization's CEO, Executive Director, or top management official 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Another's website X Own website X Upon request Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records THE ORGANIZATION - (302) 777-5500 WEST 10TH STREET, 1012, WILMINGTON, DE 100

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	(do		Pos heck	ition	than o	one n an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) SHEILA BRAVO	40.00									
PRESIDENT & CEO				Х				155,648.	0.	0.
(2) DOMINIC CANUSO	2.00	l								
CHAIR		Х		Х				0.	0.	0.
(3) PATTI GRIMES	2.00									_
VICE CHAIR		Х		Х				0.	0.	0.
(4) VICKIE YOUNG BEAM	2.00									_
TREASURER		Х		Х				0.	0.	0.
(5) CHARLES VINCENT	2.00									_
SECRETARY		Х		Х				0.	0.	0.
(6) FAYETTA BLAKE	0.50								_	_
BOARD MEMBER		Х						0.	0.	0.
(7) JENNIFER CHO	0.50								_	_
BOARD MEMBER		Х						0.	0.	0.
(8) KEVIN GILMORE	0.50								_	_
BOARD MEMBER		Х						0.	0.	0.
(9) KATHLEEN HAWKINS	0.50								_	_
BOARD MEMBER		Х						0.	0.	0.
(10) GUILLERMINA GONZALEZ	0.50									
BOARD MEMBER		Х						0.	0.	0.
(11) LISA LUCCHESE	0.50									
BOARD MEMBER		Х						0.	0.	0.
(12) VITA PICKRUM	0.50								_	_
BOARD MEMBER		Х						0.	0.	0.
(13) JOANNE REILLY	0.50								_	_
BOARD MEMBER		Х						0.	0.	0.
(14) TOM SHERIDAN	0.50								_	_
BOARD MEMBER		Х						0.	0.	0.
(15) MARY VAN-VEEN	0.50								_	_
BOARD MEMBER		Х						0.	0.	0.
(16) BOB WINFREE	0.50	1_						_	_	_
BOARD MEMBER		Х						0.	0.	0.
		1								

Form 990 (2022)

(C)

Position

(do not check more than one

(D)

Reportable

(B)

Average

(A)

Name and title

(E)

Reportable

(F)

Estimated

		week			er and a director/trustee)				from	from related			other	
		(list any hours for related organizations	Individual trustee or director	Institutional trustee		oyee	Highest compensated employee		the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC 1099-NEC)	D/	compens from the organization		e ion
		below line)	ndividua	stitutio	Officer	Key employee	lighest c mployee	Former				orga	nizati	ons
		,	드	느	Ó	ž	Ξē	<u></u>						
											+			
											+			
											+			
	College								155,648.		0.			0.
1D C	Subtotal Total from continuation sheets to Part VI	I. Section A							0.		0.			0.
	Total (add lines 1b and 1c)								155,648.		0.			0.
	Total number of individuals (including but n								ceived more than \$100,	000 of reportable				
2	, ,													
	compensation from the organization												Voc	1 No.
	compensation from the organization		ee k	ev e	mple	over	e or		nest compensated empl	ovee on			Yes	No
3	compensation from the organization Did the organization list any former officer,	director, trust						higl				3	Yes	No X
	Did the organization list any former officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J for s</i> For any individual listed on line 1a, is the su	director, trustouch individual	 e co	mpe	nsat	tion	and	high	er compensation from the	ne organization		3		
3	Did the organization list any former officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J for s</i> For any individual listed on line 1a, is the su and related organizations greater than \$150	director, trustouch individual um of reportabl 0,000? If "Yes,	 e co " <i>coi</i>	mpe	nsat	tion Sche	and dule	high oth	er compensation from the	ne organization		3	Yes	
3	Did the organization list any former officer, line 1a? <i>If</i> "Yes," complete Schedule J for some for any individual listed on line 1a, is the suand related organizations greater than \$150 Did any person listed on line 1a receive or a	director, trustouch individual um of reportable 0,000? If "Yes, accrue comper	e co " <i>coi</i> satio	mpe mple	nsatete S	tion Sche	and dule unre	high oth J fo	er compensation from the or such individual de organization or individual de organization or indivic	ne organization		4		Х
3 4 5	Did the organization list any former officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J for s</i> For any individual listed on line 1a, is the su and related organizations greater than \$150	director, trustouch individual um of reportable 0,000? If "Yes, accrue comper	e co " <i>coi</i> satio	mpe mple	nsatete S	tion Sche	and dule unre	high oth J fo	er compensation from the or such individual de organization or individual de organization or indivic	ne organization				
3 4 5	compensation from the organization Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule	e co " <i>coi</i> satio	mpe mple on fr	ensate som a	tion Sche any	and dule unre	high oth <i>J fo</i> late	er compensation from the such individuald organization or individual	ne organization		5	X	Х
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con nsation e J fo	mple mple on fr or su	ensate som a constant control	tion Sche any perso	and dule unre on	high	er compensation from the compensation from the compensation or individual dorganization or individual at received more than \$ the organization's tax years.	ne organization lual for services		4 5 on fro	X	Х
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for some For any individual listed on line 1a, is the suand related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," combition B. Independent Contractors Complete this table for your five highest combined in the organization.	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con satio e J fo	mpe mple on fr or su nder	ensate som a ch p	tion Sche any perso	and dule unre on	high	er compensation from the compensation from the compensation or individual and organization or individual at received more than \$	lual for services 100,000 of compe	 ensati	4 5 on fro	X	X
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A)	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con satio e J fo	mple mple on fr or su	ensate som a ch p	tion Sche any perso	and dule unre on	high	er compensation from the compensation of the compensation or individual at received more than \$ the organization's tax years.	lual for services 100,000 of compe	 ensati	4 5 on fro	X om	X
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A)	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con satio e J fo	mpe mple on fr or su nder	ensate som a ch p	tion Sche any perso	and dule unre on	high	er compensation from the compensation of the compensation or individual at received more than \$ the organization's tax years.	lual for services 100,000 of compe	 ensati	4 5 on fro	X om	Х
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A)	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con satio e J fo	mpe mple on fr or su nder	ensate som a ch p	tion Sche any perso	and dule unre on	high	er compensation from the compensation of the compensation or individual at received more than \$ the organization's tax years.	lual for services 100,000 of compe	 ensati	4 5 on fro	X om	Х
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A)	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con satio e J fo	mpe mple on fr or su nder	ensate som a ch p	tion Sche any perso	and dule unre on	high	er compensation from the compensation of the compensation or individual at received more than \$ the organization's tax years.	lual for services 100,000 of compe	 ensati	4 5 on fro	X om	X
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A)	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con satio e J fo	mpe mple on fr or su nder	ensate som a ch p	tion Sche any perso	and dule unre on	high	er compensation from the compensation of the compensation or individual at received more than \$ the organization's tax years.	lual for services 100,000 of compe	 ensati	4 5 on fro	X om	Х
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A)	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con satio e J fo	mpe mple on fr or su nder	ensate som a ch p	tion Sche any perso	and dule unre on	high	er compensation from the compensation of the compensation or individual at received more than \$ the organization's tax years.	lual for services 100,000 of compe	 ensati	4 5 on fro	X om	Х
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A)	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con satio e J fo	mpe mple on fr or su nder	ensate som a ch p	tion Sche any perso	and dule unre on	high	er compensation from the compensation of the compensation or individual at received more than \$ the organization's tax years.	lual for services 100,000 of compe	 ensati	4 5 on fro	X om	Х
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A)	director, trustouch individual um of reportable 0,000? If "Yes, accrue comperaplete Schedule mpensated incompensated incompensat	e co " con satio e J fo	mpe mple on fr or su nder	ensate som a ch p	tion Sche any perso	and dule unre on	high	er compensation from the compensation of the compensation or individual at received more than \$ the organization's tax years.	lual for services 100,000 of compe	 ensati	4 5 on fro	X om	X
3 4 5	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A) Name and business	director, trustouch individual um of reportable 0,000? If "Yes, accrue compermentate Schedule mpensated incente calendar year address	e co " constitue de la fermana	mpe mple on fr or su nder ndin	ent co	tion Sche any perso	and dule unre	high oth J for late	er compensation from the compensation or individual	lual for services 100,000 of competer. ervices	 ensati	4 5 on fro	X om	X
3 4 5 Sec 1	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," comtion B. Independent Contractors Complete this table for your five highest conthe organization. Report compensation for (A)	director, trustouch individual um of reportable 0,000? If "Yes, accrue compermented Schedule mpensated incented address	e co " constitue de la fermana	mpe mple on fr or su nder ndin	ent co	tion Sche any perso	and dule unre con coronic with the coronic cor	high oth J for late	er compensation from the compensation or individual	lual for services 100,000 of competer. ervices	Ccc	4 5 Competer	X X	X

Form 990 (2022) ADVANCE
Part VIII Statement of Revenue

			Check if Schedule O	onta	ins a resp	onse (or note to any lin	e in this Part VIII			
							,	(A)	(B)	(C)	(D)
								Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
									function revenue	business revenue	sections 512 - 514
SS	1	a Fed	derated campaigns		1a						
ant							128,540.				
S S			mbership dues				120/3101				
fts,			ated organizations								
Contributions, Gifts, Grants and Other Similar Amounts			vernment grants (contri				5,157.				
Sin			other contributions, gifts,				371374				
uti Je			ilar amounts not included				200,050.				
Ģ.Ē.			cash contributions included in				200,030.				
no.		-	tal. Add lines 1a-1f	iiies ia	a-11 [19	ĮΨ		333,747.			
0 10		100	.ai. Add iiiles Ta-11				Business Code	333771174			
	- EXCELLENCE YOURMAN						611430	537,850.	537,850.		
ΪĠ			NUAL CONFER				611430	72,541.	72,541.		
Ser			HER PROGRAM				611430	42,660.	42,660.		
m S			RKSHOPS		· COM		611430	18,055.	18,055.		
gra Re			AUTOL D				011130	10,033.	10,033.		
Program Service Revenue		e	other program service	·0\/0r							
			al. Add lines 2a-2f					671,106.			
-	3		estment income (includ					071,100.			
	3							5,310.			5,310.
	4		ome from investment o				rocode	3,310.			3,3101
	5		/alties		-						
	3	ПОУ	/aities	П	(i) Re	al	(ii) Personal				
	6	a Gro	oss rents	6a	(,,		()				
			ss: rental expenses	6b							
			ntal income or (loss)	6c							
			rental income or (loss)								
			ss amount from sales of		(i) Secu	rities	(ii) Other				
	•		ets other than inventory	7a	(7		(1)				
			ss: cost or other basis	74							
<u>o</u>	,		sales expenses	7h							
her Revenue			n or (loss)								
Seve			gain or (loss)								
e F			ss income from fundraisir								
Đ Đ			uding \$		-						
			tributions reported on								
			t IV, line 18		•	8a					
			s: direct expenses								
			income or (loss) from				l				
			oss income from gamin								
			t IV, line 19	-							
			s: direct expenses								
			income or (loss) from								
			oss sales of inventory, l								
			l allowances			10a					
			s: cost of goods sold								
			: income or (loss) from								
							Business Code				
sno	11 :	а ОТ	HER REVENUE				900999	333.			333.
ane Duc	-	b									
Miscellaneous Revenue		c									
Aisc B		d All o	other revenue								
		e Tot	al. Add lines 11a-11d					333.			
	12	Tota	al revenue. See instructio	ns				1,010,496.	671,106.	0.	5,643.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (**D**)
Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 126,075. 155,648. 21,791. 7,782. trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 635,904. 515,082. 89,026. 31,796. Other salaries and wages 7 Pension plan accruals and contributions (include 3,907. 547. 3,165. 195. section 401(k) and 403(b) employer contributions) 71,247. 87,960. 12,314. 4,399. Other employee benefits 9 61,412. 49,744. 8,598. 3,070. 10 Payroll taxes Fees for services (nonemployees): Management 7,632. 7,632. Legal 44,966. 44,966. Accounting 60,634. 60,634. Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 3,007. 3,007. column (A), amount, list line 11g expenses on Sch O.) Advertising and promotion 12 7,208. 5,838. 288. 1,082. Office expenses 13 12,960. 10,498. 1,814. 648. Information technology 14 15 Royalties 27,547. 22,313. 3,856. 1,378. 16 Occupancy 12,932. 10,475. 1,810. 647. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 47,585. 47,585. Conferences, conventions, and meetings 19 20 Payments to affiliates 21 13,710. 11,105. 1,919. 686. Depreciation, depletion, and amortization 22 7,212. 5,842. 1,010. 360. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 193,961. 193,961. EXCELLENCE ACADEMY $58,\overline{644}$ OTHER PROGRAM EXPENSE 58,644. 44,151. 44,151. RESEARCH AND DEVELOPMEN С d 58,933. 49,590. 6,884. 2,459. All other expenses 1,545,913. 1,285,949. 205,462. 54,502. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2022)

Form 990 (2022)

Part X | Balance Sheet

Par	rt X	Balance Sheet					
		Check if Schedule O contains a response or r	note to any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			264,889.	1	562,908.
	2	Savings and temporary cash investments			852,928.	2	0.
	3	Pledges and grants receivable, net			3		
	4	Accounts receivable, net		60,635.	4	58,092.	
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sul	ostantial co	ntributor, or 35%			
		controlled entity or family member of any of the	nese persor	ns		5	
	6	Loans and other receivables from other disqu	alified pers				
		under section 4958(f)(1)), and persons describ		6			
S	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9	Duran did assessment and defermed also assess			28,523.	9	24,798.
	10a	Land, buildings, and equipment: cost or other	r				
		basis. Complete Part VI of Schedule D	10a	96,445.			
	b	Less: accumulated depreciation	10b	61,818.	21,436.	10c	34,627.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, lin	e 11			12	
	13	Investments - program-related. See Part IV, lir	ne 11			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must e	qual line 33)	1,228,411.	16	680,425.
	17	Accounts payable and accrued expenses			63,474.	17	53,164.
	18	Grants payable				18	
	19	Deferred revenue			83,608.	19	81,349.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete	te Part IV of	Schedule D		21	
Se	22	Loans and other payables to any current or fo	rmer office	r, director,			
Liabilities		trustee, key employee, creator or founder, su	ostantial co	ntributor, or 35%			
iab		controlled entity or family member of any of the				22	
-	23	Secured mortgages and notes payable to unr		· · · · · · · · · -		23	
	24	Unsecured notes and loans payable to unrela				24	
	25	Other liabilities (including federal income tax,	. ,				
		parties, and other liabilities not included on lin	nes 17-24).	Complete Part X			
		of Schedule D			1.47 0.00	25	124 512
	26	Total liabilities. Add lines 17 through 25			147,082.	26	134,513.
s		Organizations that follow FASB ASC 958, o	heck here	X			
Ce		and complete lines 27, 28, 32, and 33.			054 060		402 012
alar	27	Net assets without donor restrictions			954,960.	27	483,912.
B	28	Net assets with donor restrictions	126,369.	28	62,000.		
ŭ,		Organizations that do not follow FASB ASC	958, chec	k here			
Net Assets or Fund Balances		and complete lines 29 through 33.					
ts (29	Capital stock or trust principal, or current fun-				29	
sse	30	Paid-in or capital surplus, or land, building, or				30	
μ¥	31	Retained earnings, endowment, accumulated			1 001 220	31	E/E 010
ž	32	Total net assets or fund balances			1,081,329.	32	545,912.
	33	Total liabilities and net assets/fund balances			1,228,411.	33	680,425.

Form **990** (2022)

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Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,01		
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,54		
3	Revenue less expenses. Subtract line 2 from line 1	3	-53		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,08	1,3	<u>29.</u>
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	54	5,9	12.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: X Cash Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	O.			
2a			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate				
	consolidated basis, or both:	,			
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit.			
	review, or compilation of its financial statements and selection of an independent accountant?	•	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		За		х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		

232012 12-13-22

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

DELAWARE ALLIANCE FOR NONPROFIT **Employer identification number** Name of the organization ADVANCEMENT 22-2792474 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

ADVANCEMENT Schedule A (Form 990) 2022

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						-
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and	, ,	,	, ,	• •	,	.,
	membership fees received. (Do not						
	include any "unusual grants.")	307,404.	841,648.	441,654.	1316321.	333,747.	3240774.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	307,404.	841,648.	441,654.	1316321.	333,747.	3240774.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1436684.
	Public support. Subtract line 5 from line 4.						1804090.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4	307,404.	841,648.	441,654.	1316321.	333,747.	3240774.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	271.	407.	1,727.	545.	5,310.	8,260.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						3249034.
	Gross receipts from related activities,	•	,				,357,804.
13	First 5 years. If the Form 990 is for the	ne organization's fir	st, second, third, f	ourth, or fifth tax y	ear as a section 50	01(c)(3)	
	organization, check this box and stor						
	ction C. Computation of Publi						FF F2
	Public support percentage for 2022 (I					14	55.53 %
	Public support percentage from 2021					15	47.45 %
16a	33 1/3% support test - 2022. If the c						
	stop here. The organization qualifies						
b	33 1/3% support test - 2021. If the c	•		•		•	
	and stop here. The organization qual						
1/a	10% -facts-and-circumstances test	_					
	and if the organization meets the fact					_	
	meets the facts-and-circumstances te	•	•			7 II 4F i	
b	10% -facts-and-circumstances test	•				•	IU% Or
	more, and if the organization meets the				-		
10	organization meets the facts-and-circu			•			
ΙŐ	Private foundation. If the organization	in did flot check a t	JUX OII IIIIE 13, 168	i, 100, 17a, 0r 17b	, check this box at		(Form 990) 2022

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	elow, please comp	Diete Fait II.)				
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(1)	(12)	(5)====	(-7	(5) = 5 = 5	χ,
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6	(2) = 3 : 3	(2) 20:0	(0) = 0 = 0	(4) = 5 = 1	(0) = 0 = 0	(1)
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975					+	
	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						<u> </u>
14	First 5 years. If the Form 990 is for the	· ·		•	•		. —
	check this box and stop here	- O 1 D -					
	ction C. Computation of Publi						
	Public support percentage for 2022 (I		•	column (f))		15	%
	Public support percentage from 2021 ction D. Computation of Inves					16	%
	•			: 10!···-· (f)		147	0/
	Investment income percentage for 20					17	%
	Investment income percentage from					18	% 7 is not
198	a 33 1/3% support tests - 2022. If the					-41	
k	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the	=	-	•	• •		
	line 18 is not more than 33 1/3%, che	ck this box and st	t op here. The orga	anization qualifies a	as a publicly supp	orted organization	
20	Private foundation. If the organization	n did not check a	box on line 14 10	a or 10h check th	nis hox and see in	structions	

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Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	V	N ₂
	Yes	No
1		
2		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
30		
9c		
10-		
10a		
10b		
le A (Forr	n 990)	2022

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Pa	rt IV Supporting Organizations (continued)			J
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the	4		
_	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	2		
Sec	supervised, or controlled the supporting organization. etion C. Type II Supporting Organizations			
	Notified Type it Supporting Significations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		163	NO
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	Sompleto Selem			
b	The second second			
C	3 Then you supported a governmental only (see in	struction	l' I	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а				
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	20		
h	that these activities constituted substantially all of its activities.	2a		
O	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	2b		
3	these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below.	ZU		
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
a	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990) 2022

	dule A (Form 990) 2022 ADVANCEMENT			22-2792474 Page 6
Pa	, , , , , , , , , , , , , , , , , , ,			D 11/1/ O 1 1 1
1	Check here if the organization satisfied the Integral Part Test as a qualifying		·	Part VI). See instructions.
Sect	All other Type III non-functionally integrated supporting organizations mus ion A - Adjusted Net Income	complete S	(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		

Schedule A (Form 990) 2022

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions).

instructions).

	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations (continu	10d)	
	on D - Distributions	(a)(o) capporang crga	THE CONTINUE	ieu)	Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1	Our one rour
2	Amounts paid to perform activity that directly furthers exemp				
	organizations, in excess of income from activity		2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3	
4	Amounts paid to acquire exempt-use assets	11 3		4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2022	ıs	(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2022				
a	From 2017				
b	From 2018				
<u> </u>	From 2019				
d	From 2020				
<u>e</u>	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
<u>h</u>	Applied to 2022 distributable amount				
i_	Carryover from 2017 not applied (see instructions)				
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D,				
	line 7: \$				
<u>a</u>	Applied to underdistributions of prior years				
	Applied to 2022 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2023. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
d	Excess from 2021				

Schedule A (Form 990) 2022

e Excess from 2022

DELAWARE ALLIANCE FOR NONPROFIT ADVANCEMENT

22-279<u>2474 Page 8</u> ADVANCEMENT Schedule A (Form 990) 2022 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. Part VI (See instructions.)

Schedule A (Form 990) 2022

SCHEDULE C (Form 990)

C Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 52

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization DEI	AWARE ALLIANCE FOR N	ONPROFIT	Emp	loyer identification number 22-2792474
Part I-A Complete if	he organization is exempt und	ler section 501(c)	or is a section 527 or	ganization.
•	e organization's direct and indirect politic expenditures I campaign activities			
Part I-B Complete if	he organization is exempt und	ler section 501(c)(3).	
2 Enter the amount of any ex3 If the organization incurred4a Was a correction made?b If "Yes," describe in Part IV	cise tax incurred by the organization und cise tax incurred by organization manag a section 4955 tax, did it file Form 4720	ers under section 4955 for this year?	\$	Yes No
Part I-C Complete if	he organization is exempt und	ler section 501(c),	except section 501(c	·)(3).
2 Enter the amount of the fili exempt function activities3 Total exempt function experts	expended by the filing organization for se ang organization's funds contributed to ot enditures. Add lines 1 and 2. Enter here a	ther organizations for se	ection 527 \$	
	ile Form 1120-POL for this year?			
5 Enter the names, addresse made payments. For each contributions received that	s and employer identification number (El organization listed, enter the amount pai were promptly and directly delivered to PAC). If additional space is needed, proving the province of the pr	N) of all section 527 pol id from the filing organiz a separate political orga	litical organizations to which ation's funds. Also enter the anization, such as a separat	n the filing organization e amount of political
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

232041 11-08-22

	anization is	exempt under sectio	n 501(c)(3) and file		ection under
section 501(h)).					
expenses, and share	re of excess lobb	an affiliated group (and list i bying expenditures).		group member's nam	ne, address, EIN,
B Check if the filing organiza	tion checked bo	x A and "limited control" pr	ovisions apply.		
	ts on Lobbying ditures" means	Expenditures amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opi	nion (grassroots lobbying)			
b Total lobbying expenditures to influ	uence a legislativ	ve body (direct lobbying)			
c Total lobbying expenditures (add li	nes 1a and 1b)				
d Other exempt purpose expenditure	es				
e Total exempt purpose expenditure	s (add lines 1c a	nd 1d)			
f Lobbying nontaxable amount. Ente	er the amount fro	om the following table in bo	th columns.		
If the amount on line 1e, column (a) o	r (b) is: T	ne lobbying nontaxable an	nount is:		
Not over \$500,000	20	0% of the amount on line 1e	b		
Over \$500,000 but not over \$1,000		100,000 plus 15% of the exc			
Over \$1,000,000 but not over \$1,5		175,000 plus 10% of the exc			
Over \$1,500,000 but not over \$17,	, i	225,000 plus 5% of the exce	ess over \$1,500,000.		
Over \$17,000,000	\$	1,000,000.			
g Grassroots nontaxable amount (en	ter 25% of line 1	f)			
h Subtract line 1g from line 1a. If zer		,			
i Subtract line 1f from line 1c. If zero					
j If there is an amount other than ze	ro on either line				
reporting section 4911 tax for this	year?				Yes No
(Camaa awaaminaki ana k		ar Averaging Period Under	• •	f the five ealterness le	
(Some organizations ti		tion 501(h) election do not separate instructions for li	•	of the five columns b	elow.
	Lobbying	Expenditures During 4-Ye	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount					
(150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990) 2022

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

or each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(;	a)	(i	o)
f the lobbying activity.	Yes	No	Amo	ount
During the year, did the filing organization attempt to influence foreign, national, state, or				
local legislation, including any attempt to influence public opinion on a legislative matter				
or referendum, through the use of:				
a Volunteers?		X		
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X			
c Media advertisements?		X		
d Mailings to members, legislators, or the public?		X		
e Publications, or published or broadcast statements?		X		
f Grants to other organizations for lobbying purposes?	Х	X	6.0	621
g Direct contact with legislators, their staffs, government officials, or a legislative body?		х	0.0	,634
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		
i Other activities?		Α	6.0	,634
j Total. Add lines 1c through 1i		x	00	,034
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Α		
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Part III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(5). or se	ction	
501(c)(6).	(-)(-,,		
.,,,			Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		1		
, , , , , , , , , , , , , , , , , , , ,				
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
Did the organization agree to carry over lobbying and political campaign activity expenditures from the Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	e prior year n 501(c)(2 ? 3 5), or se		3, is
Did the organization agree to carry over lobbying and political campaign activity expenditures from the Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	e prior year n 501(c)("No" OR	2 ? 3 5), or se (b) Part		3, is
Did the organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	e prior year n 501(c)(i "No" OR	2 ? 3 5), or se (b) Part		3, is
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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

DELAWARE ALLIANCE FOR NONPROFIT ADVANCEMENT

Employer identification number 22-2792474

Pa	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		Similar Funds	or Accounts	 Complete if th 	е
	organization disenses to our our coo, raintry, mis	(a) Donor advi	sed funds	(b) Funds	and other accou	nts
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in w	vriting that the assets I	neld in donor advise	ed funds		
	are the organization's property, subject to the organization's e	exclusive legal control	>		Yes	☐ No
6	Did the organization inform all grantees, donors, and donor ac					
	for charitable purposes and not for the benefit of the donor or					
	impermissible private benefit?				Yes	☐ No
Pai	rt II Conservation Easements. Complete if the org					
1	Purpose(s) of conservation easements held by the organizatio	n (check all that apply).			
	Preservation of land for public use (for example, recreat	ion or education)	Preservation of	a historically imp	oortant land area	
	Protection of natural habitat		Preservation of	a certified histor	ic structure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contr	bution in the form	of a conservation	easement on th	e last
	day of the tax year.			He	ld at the End of th	e Tax Year
а	Total number of conservation easements			2a		
b						
С	Number of conservation easements on a certified historic stru	cture included in (a)		2c		
d	Number of conservation easements included in (c) acquired at	fter July 25,2006, and	not on a			
	historic structure listed in the National Register			2d		
3	Number of conservation easements modified, transferred, rele				ing the tax	
	year					
4	Number of states where property subject to conservation ease	ement is located				
5	Does the organization have a written policy regarding the period	odic monitoring, inspe	ction, handling of			
	violations, and enforcement of the conservation easements it	holds?			Yes	☐ No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations,	and enforcing cons	ervation easeme	nts during the ye	ear
7	Amount of expenses incurred in monitoring, inspecting, handl	ing of violations, and	enforcing conservat	ion easements d	uring the year	
8	Does each conservation easement reported on line 2(d) above	, ,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	and section 170(h)(4)(B)(ii)?				Yes	No
9	In Part XIII, describe how the organization reports conservation	n easements in its rev	enue and expense	statement and		
	balance sheet, and include, if applicable, the text of the footnot	ote to the organization	's financial stateme	ents that describe	es the	
Da	organization's accounting for conservation easements.	Aut Historical To		O::I A		
Pal	organizations Maintaining Collections of		easures, or Ot	ner Similar A	ssets.	
	Complete if the organization answered "Yes" on Form					
1a	If the organization elected, as permitted under FASB ASC 958	'				
	of art, historical treasures, or other similar assets held for publ			· ·	lic	
	service, provide in Part XIII the text of the footnote to its finance					
b	, ,					
	art, historical treasures, or other similar assets held for public	exhibition, education,	or research in furth	erance of public	service,	
	provide the following amounts relating to these items:					
	(i) Revenue included on Form 990, Part VIII, line 1					
				\$_		
2	If the organization received or held works of art, historical trea			gain, provide		
	the following amounts required to be reported under FASB AS					
	, , , , , , , , , , , , , , , , , , , ,					
	Assets included in Form 990, Part X					
LHA	For Paperwork Reduction Act Notice, see the Instructions	for Form 990.		Sc	hedule D (Form	990) 2022

232051 09-01-22

Part III Organ	izations Maintaining Co	ollections of Ar	t. Histo	orical Tre	asures o	r Other	Similar		J <u>u</u> zi:		ige 🚣
									(CONTIN	uea)	
	nization's acquisition, accessio	n, and other record	s, cneck	any of the	following that	make sig	Inificant us	se or its			
	(check all that apply):		. —	_	_						
a Public ex		c			hange progra						
b Scholarly		e	• 📖	Other							
	ion for future generations										
	iption of the organization's col							e in Part	XIII.		
	, did the organization solicit or							_	_		,
	se funds rather than to be ma								Yes		No
	w and Custodial Arrang		ete if the	organizatio	n answered '	"Yes" on F	Form 990,	Part IV,	line 9, or		
	an amount on Form 990, Part										
	ion an agent, trustee, custodia							_	_		,
	art X?							L	Yes		No
b If "Yes," explain	the arrangement in Part XIII a	and complete the fol	llowing t	able:							
									Amount		
c Beginning balar	nce						1c				
d Additions during	g the year						1d				
e Distributions du	ring the year						1e				
f Ending balance							1f				
	ation include an amount on Fo							\square	Yes		No
	the arrangement in Part XIII.										
Part V Endow	ment Funds. Complete if	the organization an	swered	"Yes" on Fo	rm 990, Part	IV, line 10).				
		(a) Current year	(b) F	rior year	(c) Two yea	rs back (d) Three ye	ars back	(e) Four	years b	oack
1a Beginning of ye	ar balance										
b Contributions											
	earnings, gains, and losses										
d Grants or schol	arships										
e Other expenditu											
and programs											
f Administrative											
g End of year bala											
	mated percentage of the curre		e (line 1d	a, column (a)) held as:	•					
	ed or quasi-endowment	•	%	, .	•						
b Permanent end		%	_								
c Term endowme	<u> </u>										
The percentage	s on lines 2a, 2b, and 2c shou	ıld equal 100%.									
	vment funds not in the posses	•	ation tha	t are held ar	nd administer	ed for the)				
organization by	•	J							ſ	Yes	No
,	rganizations								3a(i)		
	anizations								3a(ii)		
b If "Yes" on line	3a(ii), are the related organizat	ions listed as requir	ed on S	chedule R?					3b		
	t XIII the intended uses of the										
Part VI Land,	Buildings, and Equipme	ent.									
Complet	e if the organization answered	"Yes" on Form 990), Part IV	, line 11a. S	ee Form 990	, Part X, li	ne 10.				
Descr	iption of property	(a) Cost or o			or other (other)	. ,	cumulated reciation	t	(d) Bool	value	;
1a Land											
	ovements										
				9	6,445.		61,81	8.	34	1,62	27.
					-		<u> </u>			-	
	rough 1e. <i>(Column (d) must</i> ec		X. colum	nn (B). line 1	0c.)	<u></u>	· · · · · · · · · · · · · · · · · · ·		34	1,62	27.

Schedule D (Form 990) 2022

	LIANCE FOR NO		2-2792474 Page 3
Schedule D (Form 990) 2022 ADVANCEMENT Part VII Investments - Other Securities.			1-2/924/4 Page 3
Complete if the organization answered "Yes"	on Form 990 Part IV line	11h See Form 990 Part Y line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-vear market value
	(b) Dook value	(c) Wethod of Valuation. Cost of en	u-or-year market value
(1) Financial derivatives		+	
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)		-	
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line		
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990 Part IV line	11d See Form 990 Part X line 15	
	Description	11d. 300 1 3111 330, 1 417 X, iii 6 10.	(b) Book value
	Description		(b) Book value
<u>(1)</u>			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)		
Part X Other Liabilities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	T
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			

(9)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Schedule D (Form 990) 2022

(5) (6) (7) (8)

	rt XI Reconciliation of Revenue per Audited Financi	ai otatomento miti nevenac	per neturn.	
	Complete if the organization answered "Yes" on Form 990, P	art IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statement	ents	1	1,010,496.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е				0.
3	Subtract line 2e from line 1		3	1,010,496.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1		
а				
b	,	4b		0
	Add lines 4a and 4b			1 010 406
5 Dai	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I rt XII Reconciliation of Expenses per Audited Finance	line 12.)	5	1,010,496.
ı aı			s per neturi	·
_	Complete if the organization answered "Yes" on Form 990, P			1,545,913.
1			1	1,343,313.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	20		
a				
b				
c d				
			2e	0.
3	Add lines 2a through 2d Subtract line 2e from line 1			1,545,913.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a		4a		
b				
u	Omer (Describe in Part XIII.)	4b		
	, , , , , , , , , , , , , , , , , , , ,	·	4c	0.
	Add lines 4a and 4b			0. 1,545,913.
c 5	Add lines 4a and 4b			
c 5 Pa i	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part	: I, line 18.)	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Pari <mark>rt XIII</mark> Supplemental Information.	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part IT XIII Supplemental Information. Vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines	1. line 18.) 1a and 4; Part IV, lines 1b and 2b; Par	5	1,545,913.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022

OMB No. 1545-0047

Open to Public Inspection

Х

Х

Х

4a

4b

Department of the Treasury
Internal Revenue Service
Name of the organization

organization or a related organization:

a Receive a severance payment or change-of-control payment?

b Participate in or receive payment from a supplemental nonqualified retirement plan?

DELAWARE ALLIANCE FOR NONPROFIT

During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing

initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

Employer identification number

ADVANCEMENT 22-2792474 **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Written employment contract Compensation committee X Compensation survey or study Independent compensation consultant X Form 990 of other organizations X Approval by the board or compensation committee

X c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 5 contingent on the revenues of: Х a The organization? 5a X **b** Any related organization? If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 6 contingent on the net earnings of: X a The organization? 6a X **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III Х 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

8

Regulations section 53.4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) SHEILA BRAVO	(i)	155,648.	0.	0.	0.	0.	155,648.	0.
PRESIDENT & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
-	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information				
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.				

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

2022
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

FORM 990, PART

I,

DELAWARE ALLIANCE FOR NONPROFIT ADVANCEMENT

Employer identification number 22-2792474

AS THE LEADER OF THE NONPROFIT SECTOR, DANA'S MISSION IS TO STRENGTHEN, ENHANCE, AND ADVANCE NONPROFITS AND THE SECTOR IN DELAWARE THROUGH CAPACITY BUILDING AND RESEARCH ADVOCACY , TRAINING, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: FORM 990 PART III, STRENGTHENING NONPROFIT CAPACITY - THROUGH CONSULTING SERVICES THE ANNUAL CONFERENCE AND NETWORKING, DANA DEVELOPS LEADERSHIP SKILLS IN THE AREAS OF GOVERNANCE, STRATEGIC PLANNING FINANCIAL SUSTAINABILITY, COMMUNICATIONS, HUMAN CAPITAL, AND COLLABORATION. IN 2022, DE NONPROFITS WERE STILL RECOVERING FROM THE IMPACTS OF THE PANDEMIC. DANA CONTINUED TO PROVIDE ACCESS TO INFORMATION RESOURCES AND SUPPORT IN SUSTAINABILITY, STRATEGIC PLANNING, FUNDRAISING, DIVERSITY, EQUITY, AND INCLUSION, AND ADVOCACY. OVER 1,400 INDIVIDUALS PARTICIPATED IN ONE OF MANY DANA LEARNING PROGRAMS. THROUGH GRANTS, DANA ALSO PROVIDED FREE COACHING AND CONSULTATION ON FUNDRAISING, DIVERSITY, EQUITY, INCLUSION, AND COLLABORATION. THE VALUE OF THOSE FREE SERVICES EXCEEDED \$100K. COLLECTIVELY, 142 NONPROFITS BENEFITTED FROM CUSTOM TRAINING OR CONSULTING ENGAGEMENTS. DANA'S BOARD CONNECTIONS IN PARTNERSHIP WITH BOARD LEAD HELPED 27 INDIVIDUALS GET PLACED ON NONPROFIT BOARDS OF WHICH 44% IDENTIFIED AS PERSONS OF COLOR, AND 59% USE SHE PRONOUNS. DANA ALSO PUBLISHED ITS 2022 STUDY ON THE DIVERSITY PROFILE OF DELAWARE NONPROFIT BOARDS AND SENIOR LEADERSHIP. THE INSIGHTS WILL HELP INFORM STRATEGIES TO SUPPORT NONPROFITS AS THEY SEEK TO CREATE MORE DIVERSE, AND INCLUSIVE CULTURES WITHIN THEIR ORGANIZATION AND ON EQUITABLE Schedule O (Form 990) 2022 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022 Page **2**

Name of the organization DELAWARE ALLIANCE FOR NONPROFIT Employer in ADVANCEMENT 22-2

Employer identification number 22-2792474

THEIR BOARDS OF DIRECTORS. DANA'S 2022-MEMBER SURVEY INDICATED MOST

MEMBERS SATISFIED WITH DANA'S CONSULTING (93%) AND WORKSHOPS (94%).

INDICATORS THAT HELP DANA KNOW IF IT IS IMPROVING NONPROFIT CAPACITY

FROM ITS 2022 SURVEY: STRATEGIC PLANS THAT CONTAIN OUTCOMES (73%

COMPARED TO 39% IN 2016), STRATEGIC PLANS THAT HAVE FINANCIALS (58%

COMPARED TO 25% IN 2016).

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: ADVANCING THE NONPROFIT SECTOR - DANA ENGAGES NONPROFIT LEADERS AND GOVERNMENT OFFICIALS IN DIALOGUE AROUND THE VITAL ROLE OF NONPROFITS IN THE STATE OF DELAWARE. THROUGH WORKSHOPS, MEETINGS AND ATTENDANCE AT LEGISLATIVE SESSIONS, DANA OFFERS EDUCATIONAL INFORMATION ON STATE AND FEDERAL LEGISLATIVE AND BUDGET MATTERS THAT IMPACT THE SECTOR. DANA'S SUBSECTOR ADVOCACY DAYS BUILDS ADVOCACY MUSCLE WITHIN DE NONPROFITS. THIS PROGRAM TEACHES NONPROFITS EMPLOYEES AND BOARDS HOW TO ENGAGE WITH POLICY MAKERS, ASSISTING WITH INTRODUCTIONS AND ADVISING ON HOW TO PROMOTE THEIR MISSION CAUSES. OUR PUBLIC POLICY COMMUNITIES OF PRACTICE GIVES DANA MEMBERS AN OPPORTUNITY TO SHAPE DANA'S ADVOCACY AGENDA, RAISE ISSUES THAT WE SHOULD BE AWARE OF, AND PROVIDE MEMBERS INSIGHTS INTO SPECIFIC LEGISLATIVE INITIATIVES. WITH INFLATION AND A TIGHT LABOR FORCE IMPACTING NONPROFITS AND THOSE THEY SERVE DANA'S ADVOCACY EFFORTS WERE EXPANDED TO EXPLORE WAYS TO REDUCE COSTS AND RETAIN EMPLOYEES. TOWN HALL SESSIONS WITH LEGISLATORS ON BILLS THAT WOULD CONVERSE WITH PHILANTHROPY AND GOVERNMENT ON HOW TO BEST SUPPORT THE DELAWARE NONPROFIT SECTOR. IN PARTNERSHIP WITH PHILANTHROPY DELAWARE, WE RE-LAUNCHED SHAREDELAWARE.ORG A FREE SITE USING POLICYMAP THAT PROFILES WHERE NONPROFITS PROVIDE SERVICES, AND THEIR FINANCIAL HEALTH.

Schedule O (Form 990) 2022

Employer identification number 22-2792474

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

ENHANCING DANA MEMBERS - DELIVERED FORUMS/COST SAVINGS

OPPORTUNITIES/TOOLS FOR NONPROFIT ORGANIZATIONS TO SHARE IDEAS AND

RESOURCES WITH ONE ANOTHER AND TO CREATE CONNECTIONS WITH COMMUNITY

MEMBERS, FUNDERS, ELECTED OFFICIALS, AND OTHER POTENTIAL PARTNERS. IN

2022 DANA'S MEMBERSHIP GREW TO 529 COMPRISED OF 449 NONPROFITS AND 80

ASSOCIATE MEMBERS WHICH INCLUDES GOVERNMENT AGENCIES, SMALL BUSINESSES,

AND EMERGING NONPROFITS. MEMBER RETENTION WAS 80%. WE CONTINUE TO SEE

GROWTH WITH SMALLER, GRASSROOTS LED NONPROFITS AS DANA EXPANDED MORE

FREE SERVICES THAT APPEALED TO SMALLER AGENCIES. DANA DISTRIBUTED FREE

RESOURCES TO MEMBERS INCLUDING STANDARDS FOR EXCELLENCE PACKETS,

COMPENSATION BENCHMARK DATA, SAMPLE BOARD POLICY TEMPLATES, AND (THANKS

TO A GRANT) FREE DIVERSITY, EQUITY, AND INCLUSION ORGANIZATIONAL

ASSESSMENTS THROUGH OUR PARTNERSHIP WITH MICHIGAN NONPROFIT

ASSOCIATION. OUR 2022 MEMBERSHIP SURVEY PROVIDES FEEDBACK ON DANA'S

VALUE TO ITS MEMBERS. 88% ARE SATISFIED WITH THEIR MEMBERSHIP. 93%

AGREED THAT DANA PROVIDES RESOURCES THAT HELP THEM ADVANCE THEIR

MISSION EFFICIENTLY AND EFFECTIVELY (UP 6PTS FROM THE PRIOR SURVEY).

92% AGREED DANA PROVIDES VALUABLE CONNECTIONS TO OTHER NONPROFITS (AN

11-PT. INCREASE FROM OUR PRIOR SURVEY).

FORM 990, PART VI, SECTION A, LINE 6:

THE ORGANIZATION HAS MEMBERS.

FORM 990, PART VI, SECTION A, LINE 7A:

DANA HAS JUST ONE CLASS - MEMBERS - THAT HAVE THE RIGHT, IN CONJUNCTION

WITH THE ANNUAL MEETING, TO VOTE ON THE ELECTION OF INDIVIDUALS TO THE

GOVERNING BOARD AND CHANGES TO THE BY-LAWS. MEMBERS DO NOT HAVE APPROVAL

<u>Schedule O (Form 990) 2022</u> Page **2**

Name of the organization DELAWARE ALLIANCE FOR NONPROFIT ADVANCEMENT

Employer identification number 22-2792474

RIGHTS FOR ANY OTHER DECISIONS OF THE GOVERNING BOARD.

FORM 990, PART VI, SECTION A, LINE 7B:

DECISIONS SUBJECT TO APPROVAL OF MEMBERS

DANA BY-LAWS: NONPROFIT ORGANIZATIONS WHICH ARE TAX EXEMPT UNDER SECTION

501(C)(3) OR SUCCESSOR PROVISIONS OF THE INTERNAL REVENUE CODE WILL BE

ELIGIBLE FOR MEMBERSHIP IN THE CORPORATION, SUBJECT TO THE PAYMENT OF

ANNUAL MEMBERSHIP DUES AND ANY ADDITIONAL STANDARDS THAT MAY BE SET BY THE

BOARD OF DIRECTORS. EXCEPT AS OTHERWISE PROVIDED IN THESE BY-LAWS, EACH

NONPROFIT MEMBER PRESENT AND IN GOOD STANDING SHALL BE ENTITLED TO ONE VOTE

ON EACH MATTER UPON WHICH MEMBERS HAVE VOTING RIGHTS AT ANY DULY CONVENED

MEETING OF MEMBERS OF THE CORPORATION.

FORM 990, PART VI, SECTION B, LINE 11B:

THE AUDIT COMMITTEE WILL REVIEW THE DRAFT 990 WITH THE AUDIT FIRM. THE MAY

BOARD MEETING INCLUDES REVIEW OF THE 990 AND THE BOARD ASKS QUESTIONS AND

TAKES INTO CONSIDERATION ANY RECOMMENDATIONS THAT ARE MADE. PROVIDED NO

FURTHER QUESTIONS, THE STAFF IS THEN AUTHORIZED TO FILE THE TAX FORMS.

FORM 990, PART VI, SECTION B, LINE 12C:

EACH YEAR, BOARD MEMBERS AND STAFF COMPLETE THE FORM. SHOULD A PERCEIVED

CONFLICT OF INTEREST ARISE, THE CEO AND/OR BOARD CHAIR (DEPENDING ON THE

PERSON) WILL ADDRESS THE SITUATION TO SEEK CLARITY - AND THEN TAKE

APPROPRIATE ACTION

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION PROCESS FOR TOP OFFICIAL: ANNUAL REVIEW BY THE BOARD

COMMITTEE, AND REVIEW OF WAGE SURVEY. THE COMPENSATION OF KEY EMPLOYEES IS
232212 10-28-22 Schedule O (Form 990) 2022

Schedule O (Form 990) 2022	Page 2
Name of the organization DELAWARE ALLIANCE FOR NONPROFIT ADVANCEMENT	Employer identification number 22-2792474
DETERMINED BY THE CEO AFTER ANALYSIS OF COMPARABILITY DATA	, MARKET
CONDITIONS AND ASSESSMENT OF PERFORMANCE. THIS INFORMATION	IS SHARED WITH
THE FINANCE COMMITTEE DURING THE ANNUAL BUDGET PROCESS.	
FORM 990, PART VI, SECTION C, LINE 18:	
COPY OF FORM 990 AVAILABLE ON GUIDESTAR.ORG	
FORM 990, PART VI, SECTION C, LINE 19:	
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINA	NCIAL STATEMENTS
ARE AVAILABLE UPON REQUEST.	

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an **Exempt Organization Return**

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) DELAWARE ALLIANCE FOR NONPROFIT print 22-2792474 ADVANCEMENT File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 100 WEST 10TH STREET, 1012 return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. WILMINGTON, DE 19801 Enter the Return Code for the return that this application is for (file a separate application for each return) Application Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) THE ORGANIZATION The books are in the care of ► 100 WEST 10TH STREET, 1012 - WILMINGTON, DE 19801 Telephone No. ▶ (302) 777-5500 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2023, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2022 or ___ tax year beginning , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions For Privacy Act and Paperwork Reduction Act Notice, see instructions.

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Form 8868 (Rev. 1-2022)